



MTN Group Results Presentation

for the year ended 31 December 2024

Leading digital solutions for Africa's progress

Disclaimer

The information contained in this document (presentation) has not been verified independently. No representation or warranty express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. Opinions and forward-looking statements expressed herein represent those of the MTN Group (the “Company”) at the time. Undue reliance should not be placed on such statements and opinions because by nature, they are subjective to known and unknown risk and uncertainties and can be affected by other factors that could cause actual results, and the Company plans and objectives to differ materially from those expressed or implied in the forward-looking statements. Neither the Company nor any of its respective affiliates, advisors or representatives shall have any liability whatsoever (whether based on negligence or not and/or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in the statements from the presentation whether to reflect new information or future events or circumstances otherwise. This presentation does not constitute an offer or invitation to purchase or subscribe for any securities and no part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever.

This presentation and any related conference call or webcast (including any related Question & Answer session/s) (“contents”) may include data or references to data provided by third parties. Neither the Company, nor any of its administrators, directors or employees, either explicitly or implicitly, guarantee that these contents are exact, accurate, comprehensive or complete, nor are they obliged to keep the contents updated, nor to correct the contents in the event that any deficiency, error or omission were to be detected. Moreover, in reproducing these contents by any means, the Company may introduce changes it deems fit and suitable, and it may also omit partially or completely as it deems it necessary any of the elements of this presentation, and in case of any deviation between such a version in question and this very presentation, the Company assumes no liability for any possible or identified discrepancies.

Agenda

01 FY 24 Highlights

02 Operational & strategic review

03 Financial review

04 Outlook and priorities



01

FY 24 Highlights



Ralph Mupita
Group President and CEO

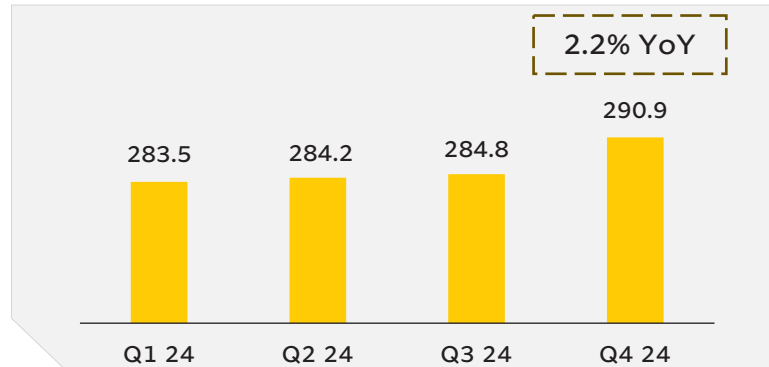
Key messages

- 1** *Strong underlying performance and H2 financial results*
- 2** *Commercial momentum underpinned by structural demand for data and fintech*
- 3** *Progressed key strategic priorities – localisations and portfolio optimisation*
- 4** *Sustained our healthy financial position and flexibility*
- 5** *Group medium-term guidance maintained | Reinstated framework for MTN Nigeria*
- 6** *FY 2024 dividend per share of 345 cents*

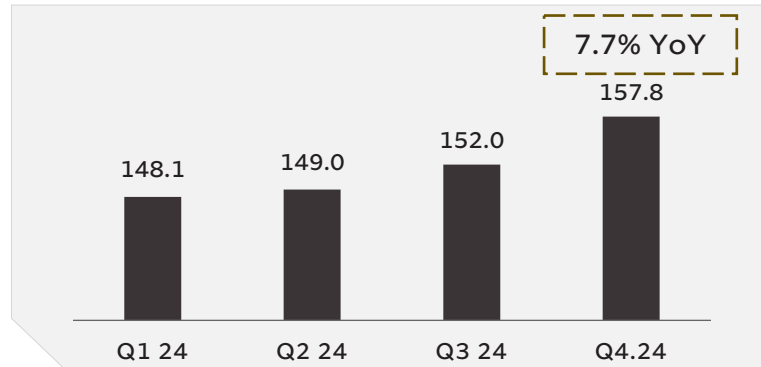
Highlights | commercial momentum

Strong commercial execution drives growth

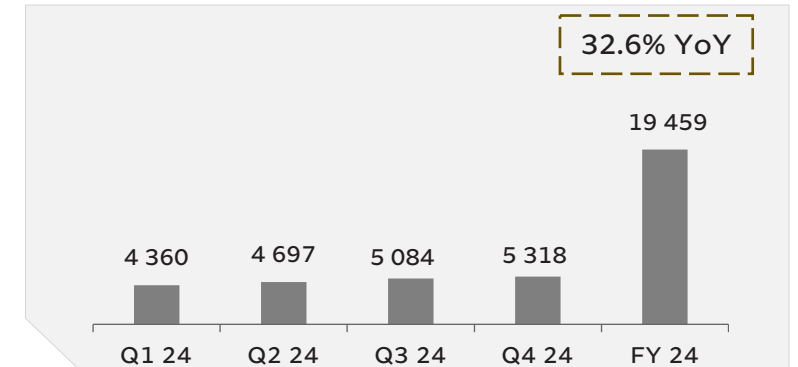
Subscribers (m)



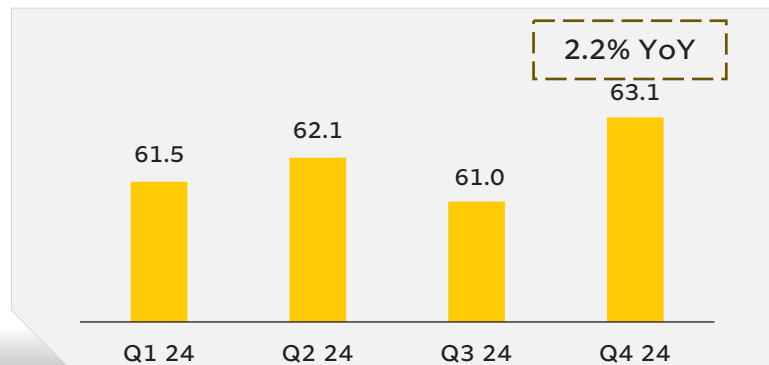
Active data subscribers (m)



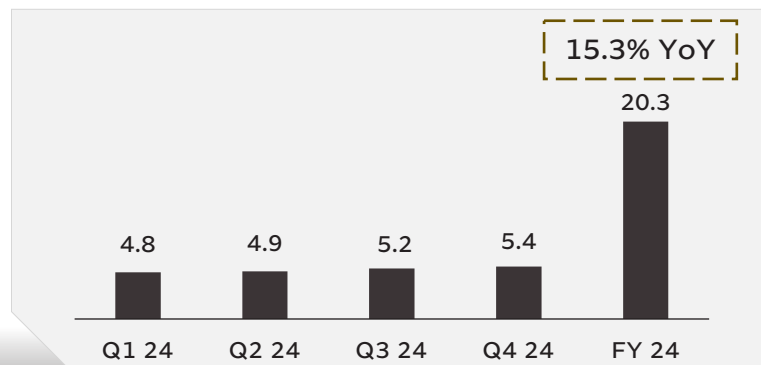
Data traffic (PB)



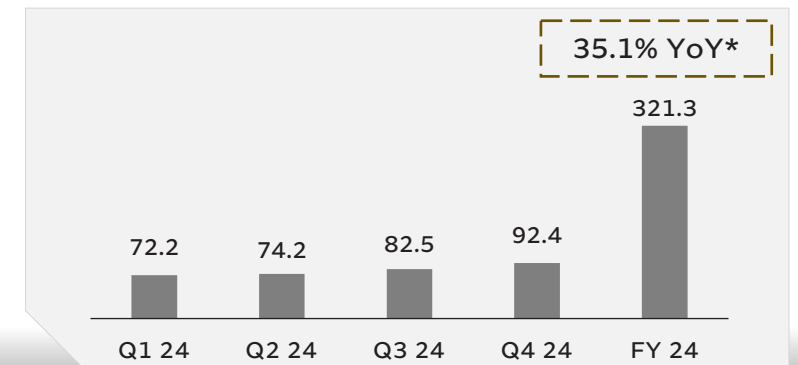
MoMo monthly active users (MAU, m)



Fintech TX volume (bn)



Fintech TX value (US\$bn)



Includes JV's, excludes MTN Afghanistan, Guinea-Bissau & Guinea-Conakry | *Constant currency

Highlights | financial performance, FY 24

Growth

Service revenue **+13.8%***

Data revenue **+21.9%***

Fintech revenue **+28.5%***

Earnings

EBITDA **+10.2%***
R70.1bn

EBITDA margin **-0.8pp***
32.0%

Adjusted HEPS **-32.2%**
816 cents

Balance sheet

Group Leverage **0.7x**

Holdco Leverage **1.4x**

USD:ZAR debt mix **21:79**

Returns

OpFCF[^] **R31.4bn**

Adjusted ROE **18.8%**

Final dividend **345cps**

* Denotes constant currency information after pro forma adjustments, throughout this presentation

[^] Operating free cash flow before spectrum and licences



02

**Operational
& strategic review**



Ralph Mupita
Group President and CEO

South Africa

Resilient performance with encouraging H2 momentum in data and consumer postpaid

Market context



- Improved macro conditions
- Stable FX | Avg inflation of 4.4%
- Short-term liquidity for consumers from two-pot retirement system reforms

Key activities

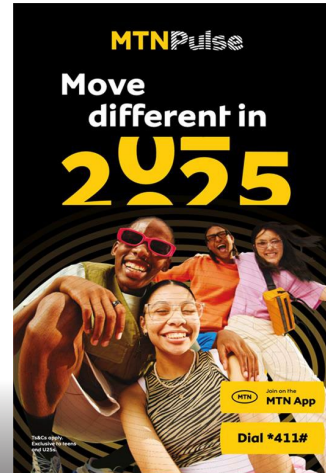


- R9.8bn capex (ex-leases) | Network resilience completed
- Price optimisation in postpaid & prepaid
- Expense efficiency savings

Solid results



- Service revenue +3.1% | Leading NPS in Q4
- Acceleration in data and postpaid
- Improved profitability



Nigeria

Strong underlying operating performance, financial result impacted by inflation and naira devaluation

Market context



- Naira devaluation abated in H2 | Improved FX liquidity
- Easing inflation post year end
- Regulations: NIN-SIM | Spectrum

Key activities

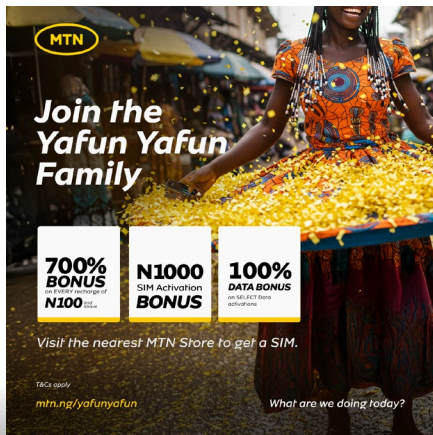


- Executed on 5-point plan from EGM^:
 - Tariff adjustments approved in Jan'25
 - Accelerated expense efficiencies
 - Successful renegotiation of leases contracts
 - Optimised capex - R5.2bn (ex-leases)
 - Reduced US\$ exposure

Solid results



- Service revenue growth of 35.6%*, ahead of inflation
- Data traffic +42.9% | Active data users +7.0%
- Sustained network and market leadership



^ MTN Nigeria held an Extraordinary General Meeting (EGM) on 30 Apr'24, where it outlined initiatives to improve profitability and resolve its negative equity position | *Constant currency

Markets

Strong performance in Markets portfolio | MTN Ghana and MTN Uganda leading growth

SEA



+21.3%*
service revenue

- Strong MTN Uganda: data revenue +30.6%*, fintech +22.8%*
- Fintech contributed 29.7%* to SEA service revenue

WECA



+9.7%*
service revenue

- Strong MTN Ghana: data revenue +54.0%*, fintech +47.5%*
- Fintech contributed 21.0%* to WECA service revenue

MENA



-41.6%*
Service revenue

- Performance impacted by ongoing conflict in Sudan
- Snapp reached 5.3m daily rides (2023: 4.7m)

Scaling fintech

Improved commercial monetisation

Total fintech transactions

20.3 billion TX volume	+15.3% YoY
US\$321.3bn TX value	+18.4%^ YoY
	<i>^35.1% constant currency</i>



MoMo
from MTN

Wallet

63.1m MoMo users	+0.9% YoY
1.2m MoMo active agents	-9.0% YoY

BankTech

US\$1.74m loan value~	+45.6%^ YoY
7.1m unique users	+118.7% YoY
	<i>^72.0% constant currency</i>

Payment & e-Commerce

1.8m active merchants	-12.0% YoY
US\$16.8bn GMV	+5.2%^ YoY
11.3m unique users	+19.4% YoY
	<i>^21.0% constant currency</i>

Remittance

US\$4.4 billion	+31.9%^ YoY
565 inbound corridors	+14.8% YoY
	<i>^43.4% constant currency</i>

InsurTech

1.4m aYo policies	-65.5% YoY
24.4m registered customers	+3.8% YoY

Portfolio optimisation and ARP

Further progress in execution of portfolio optimisation

ARP | R22.4bn[^] of target achieved to date

Realisations & other

- Jumia, BICS, aYo, & other – R5.0bn
- SA tower transaction – R6.4bn
- Mastercard – up to \$200m on completion

Localisations

- Nigeria IPO – R4.2bn
- Ghana, Uganda & Zambia localisations – R6.1bn

- Platform minority investments
- Digital group
 - MEIH
 - IIG

- Further sell-downs
 - Nigeria ~11%
 - Cameroon ~10%

Portfolio optimisation

Market exits

- MENA: Afghanistan
- WECA: Guinea-Bissau, Guinea-Conakry

***Simplify the portfolio
& reduce risk***

Progress to date

Future focus

[^]ARP includes gross proceeds relating to Nigeria pref share redemption (R154m), Content Connect Africa (R9m), Jumia (R2 316m), Zambia localisation (R200m), BICS exit (R1 830m), Uganda localisation (R3 369m), Nigeria IPO (R4 228m), MTN SA Tower sales (R6 364m), Ghana localisation (R2 500m), MEIG Dividend (R336m), Project Timber (R475m) and aYo (R680m), As at 31 December 2024

Creating shared value

Significant economic value added across our markets of ~ R155bn

E Co-responsibility

"We are committed to protecting our planet and achieving net zero emissions by 2040"

- Reduce GHG emissions — **~46.2%[^]** — **Net Zero by 2040**
- Improve energy efficiency
- Water management

S Sustainable societies

"We are committed to driving digital and financial inclusion and diverse society"

- Broadband coverage — **~92.9%⁺** — **95% by 2025**
- Reduce cost to communicate
- Diversity & inclusion — **43.7%[◇]** — **50%[◇] women representation by 2030**

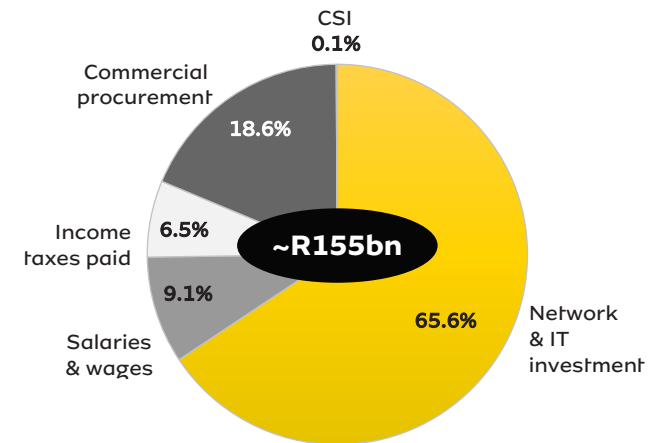
G Good governance

"We are committed partners to stakeholders to create and protect value"

- Enhance reputation and trust with stakeholders[#]
- Digital human rights
- Responsible procurement and supply chain

E Economic value added

"We are committed to boosting inclusive economic growth on the continent"



Further reduced the cost to communicate, lowering the blended cost of data by 10.9%* across our markets

[^] Reduction is lower than 2021 baseline and against our 12.5% target of scope 1 & 2 for 2024. Exclusions: Afghanistan, Namibia and Guinea-Bissau (due to divestments). Sudan is temporarily excluded due to conflict.
⁺ Percentage population with broadband coverage excluding Iran and Sudan | [◇] Women representation in overall workforce | [#] Reputation Index Survey score of 80 vs target of 75

Good progress against our medium-term guidance in FY 24

KPI



Service revenue growth

Holdco leverage

Asset realisation

Adjusted ROE

Target



- Group: 'at least mid-teens'
- South Africa: 'mid-single-digit'
- Nigeria[^]: 'high-20% to low-30%'
- Fintech: 'high-20% to low-30%'

<1.5x | faster non-rand deleveraging

> R25 billion

Improvement towards 25%

Performance



13.8%*

3.1%

35.6%*

28.5%*

1.4x | 79% ZAR mix

R22.4bn

18.8%

[^] MTN Nigeria FY 24 single-year guidance | *Constant currency



03

Financial review



Tsholofelo Molefe
Group CFO

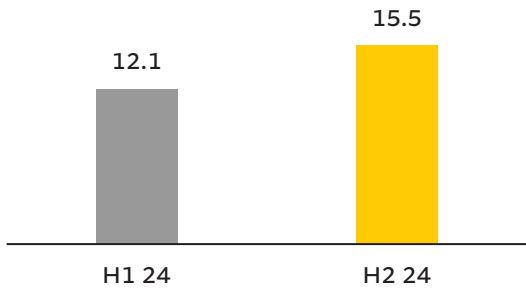
Key financial messages

- 1** *Macro impacts on our financial results moderated in H2*
- 2** *Pleasing underlying trajectory of our service revenue growth and EBITDA margin*
- 3** *Strong execution of expense efficiency programme (EEP)*
- 4** *Encouraging H2 trend in FCF and leverage metrics*
- 5** *Performance underpinned by our disciplined capital allocation framework*

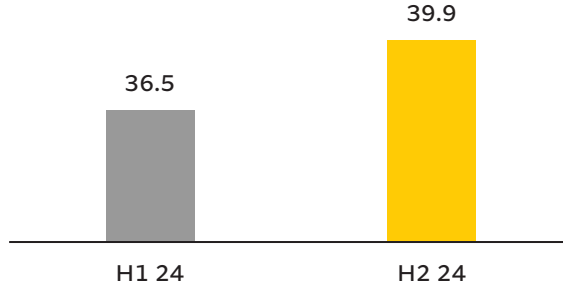
Positive momentum in financial results

Encouraging trends in key H2 financial metrics vs H1

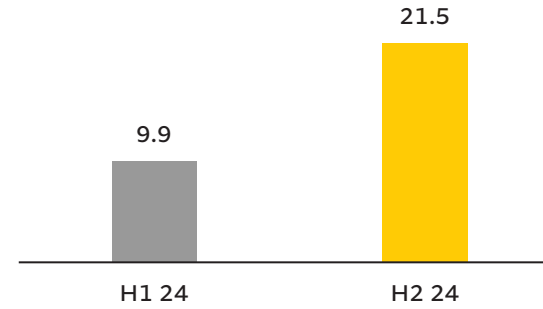
Service revenue (%*)



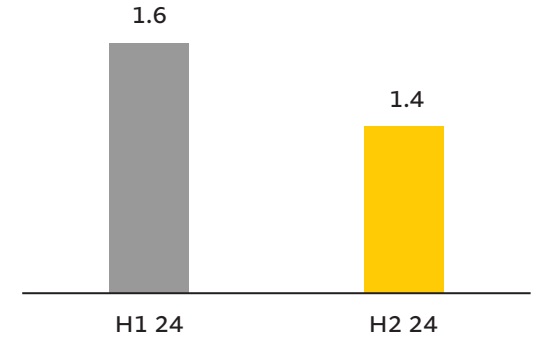
EBITDA Margin (%*)



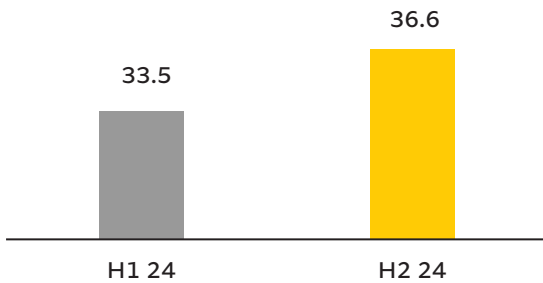
OpFCF (Rbn)



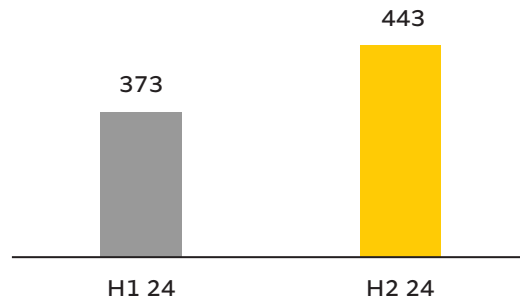
Holdco leverage (x)



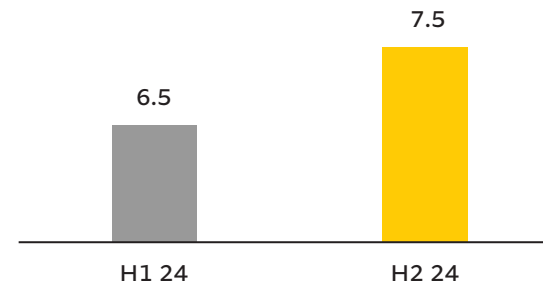
EBITDA (Rbn*)



AHEPS (cents)



Cash upstreaming (Rbn)



*Constant currency

Significant items impacting reported results

Macro impacts



1. FX volatility

- Negative impacts of naira devaluation on MTN Nigeria
 - Opex of R5.6bn
 - FX losses of R14.1bn*
- Overall FX losses, incl MTN Nigeria: R18.1bn*
- Negative impact on adjusted headline earnings from FX translation of R14.8bn^

2. Sudan conflict: Negative impact on adjusted headline earnings from MTN Sudan of R0.3bn

Other impacts



1. Gain/loss on disposal of subsidiaries in 2024

- Afghanistan and Guinea-Bissau gains: R1.3bn
- Guinea-Conakry loss: R1.9bn

2. Impairment of PPE & intangibles

- MTN Sudan and aYo – R12.2bn

Group income statement

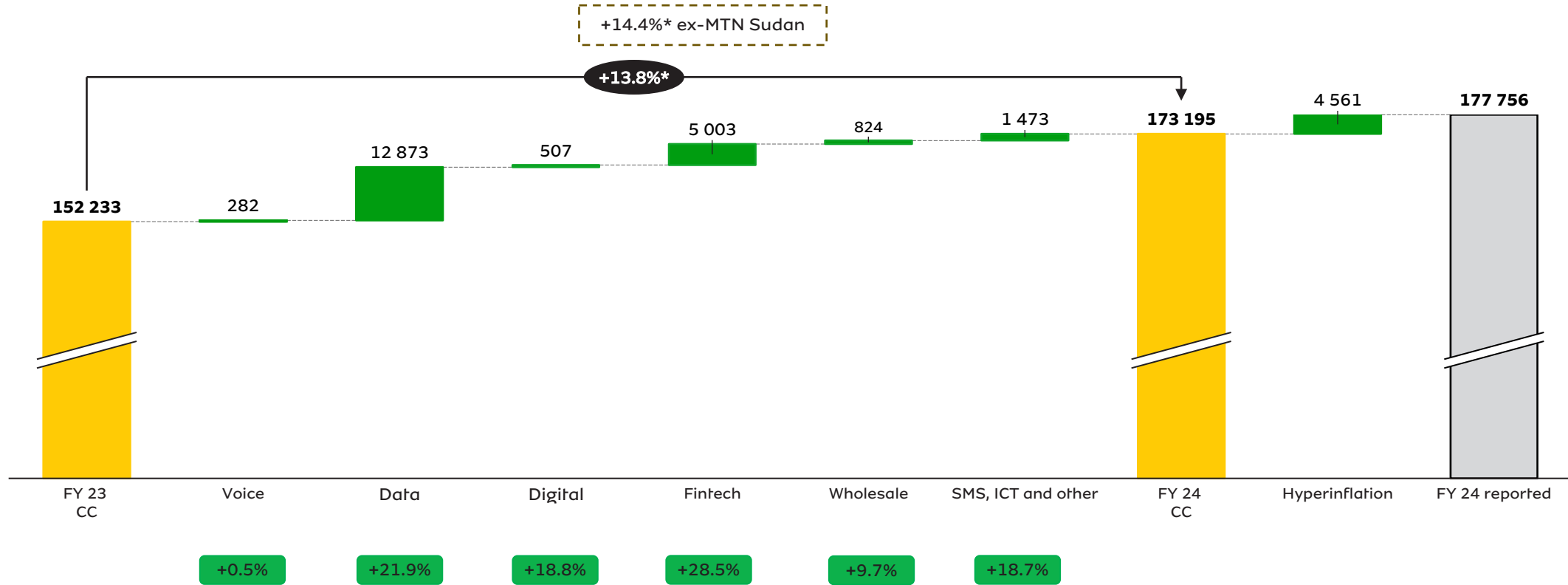
Group EBITDA margin of 38.2%*; improved in H2 to 39.9%* vs H1 of 36.5%*

(Rm)	FY 24	FY 23	% change reported	% change constant currency
Revenue	188 001	221 056	(15.0)	12.6
Service revenue	177 756	210 139	(15.4)	13.8
EBITDA before once-off items	60 095	90 350	(33.5)	10.2
Once-off items	(797)	(1 570)		
Depreciation, amortisation and goodwill impairment	(36 491)	(42 268)	(13.7)	
EBIT	22 807	46 512	(51.0)	
Net finance cost	(34 812)	(39 069)	(10.9)	FX losses, naira devaluation
Hyperinflationary monetary gain	2 853	744		
Share of results of associates and joint ventures after tax	4 735	3 581	32.2	116.6
Profit before tax	(4 417)	11 768		
Income tax expense	(6 790)	(7 751)	(12.4)	Impacted by Nigeria losses before tax
Profit after tax	(11 207)	4 017		
Non-controlling interests	1 615	75		MTN Nigeria & MTN Sudan losses
Attributable profit	(9 592)	4 092		
EPS (cents)	(531)	227	(333.9)	
HEPS (cents)	98	315	(68.9)	
Adjusted HEPS (cents)	816	1 203	(32.2)	
Adjusted ROE (%)	18.8	24.4	(5.6pp)	

Group service revenue

H2 service revenue of +15.5%*

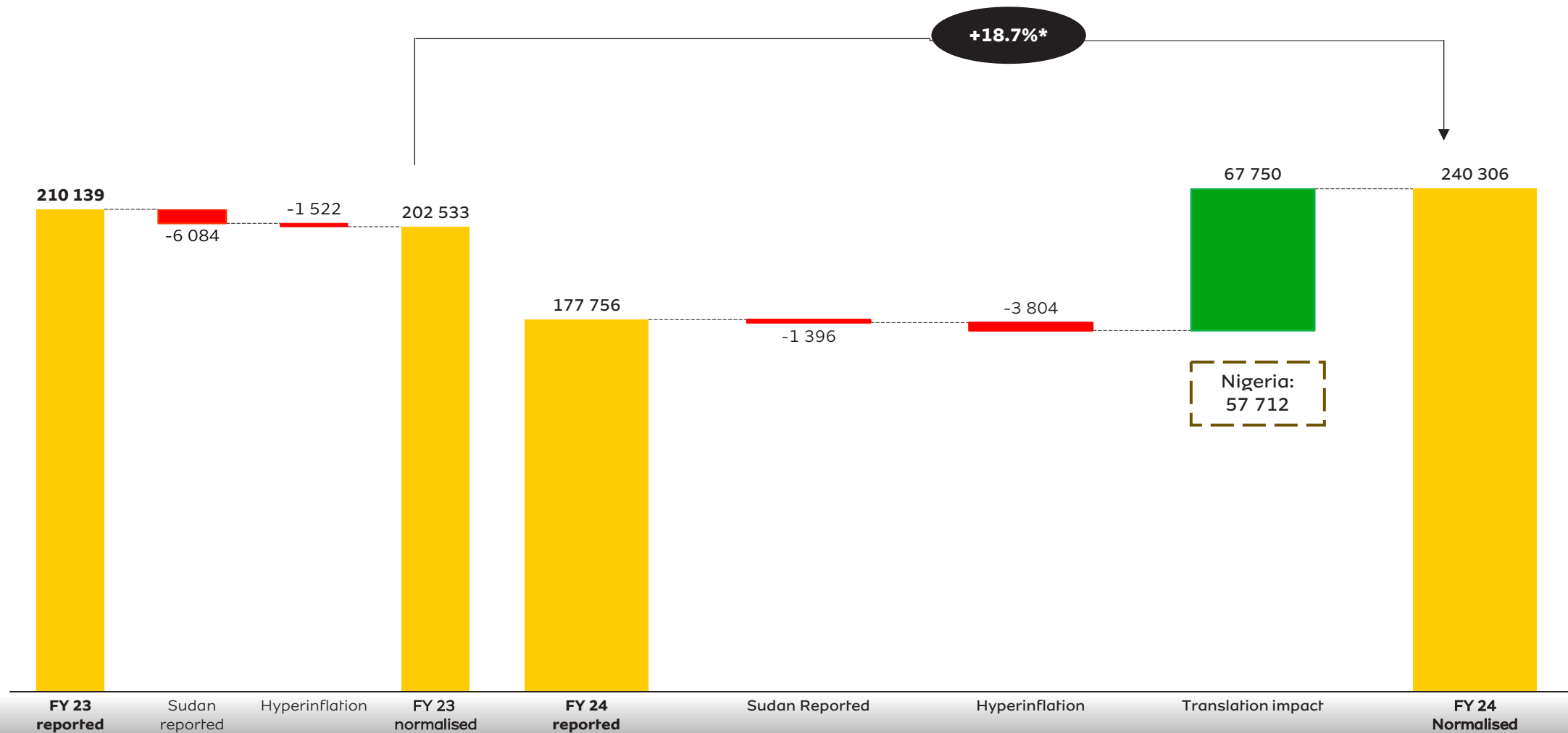
(Rm) constant currency



Illustrative service revenue normalisation

Analysis of macro headwinds impact on service revenue

(Rm)

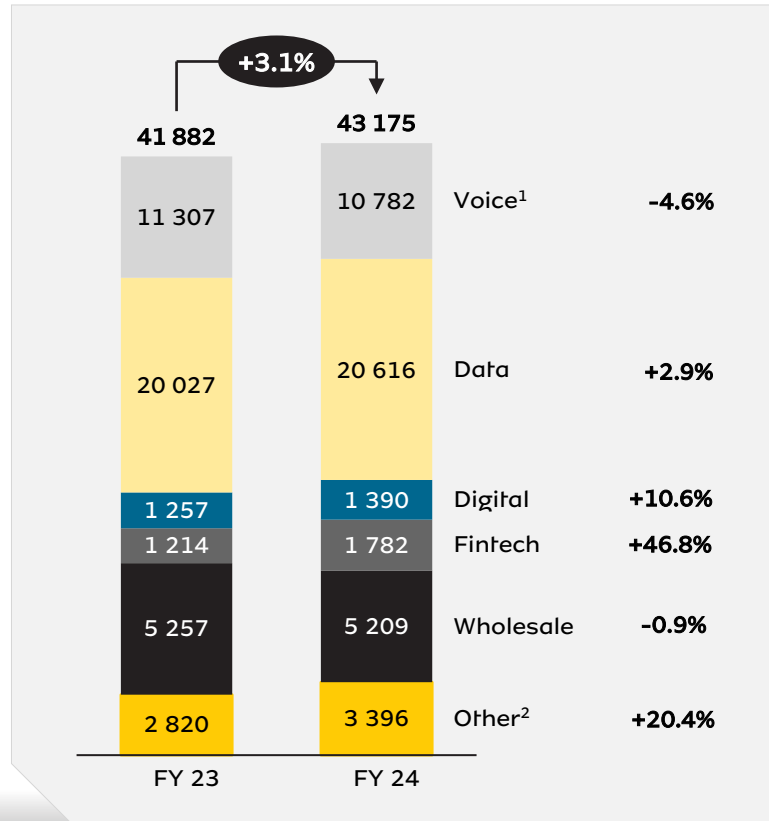


MTN South Africa

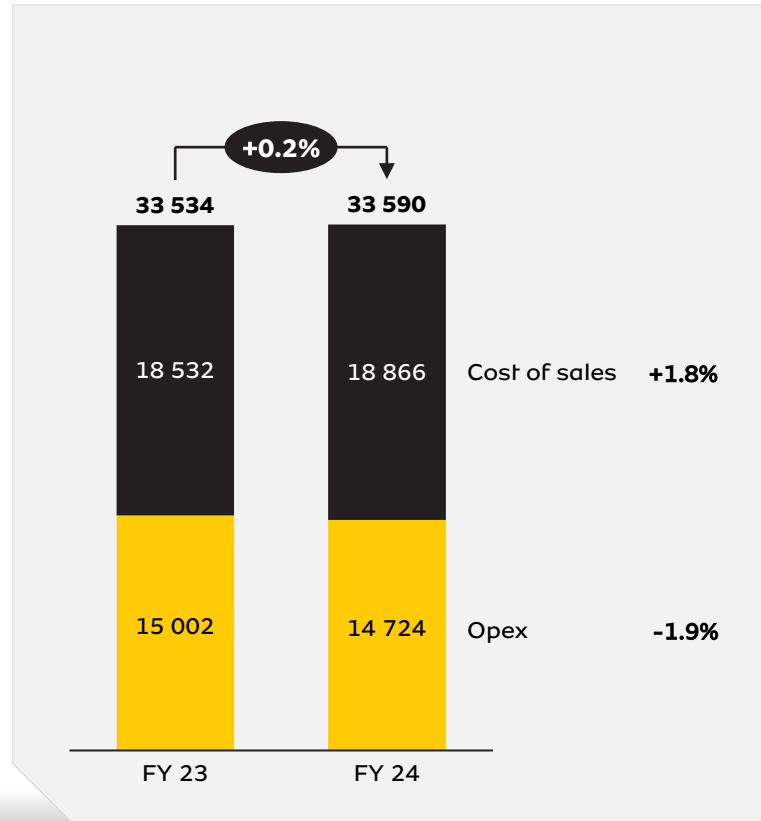
Resilient topline | H2 momentum in profitability, EBITDA margin of 38.2% vs 36.5% in H1

(Rm)

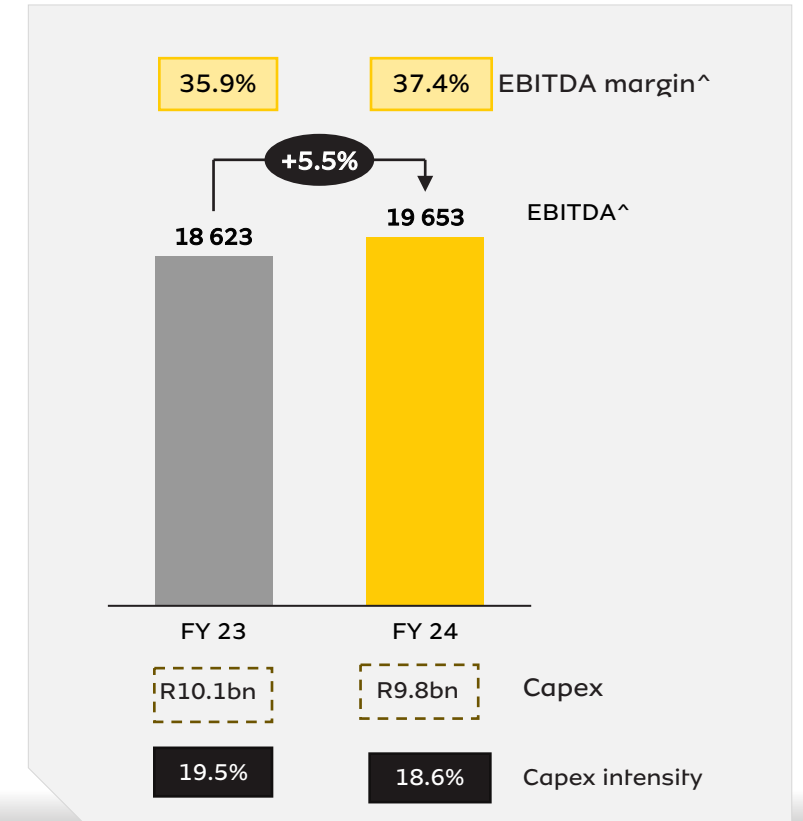
Service revenue



Expenses



EBITDA and capex (ex-leases)



¹ Outgoing voice revenue at -5.5% | ² Other – Includes enterprise, ICT & bulk SMS

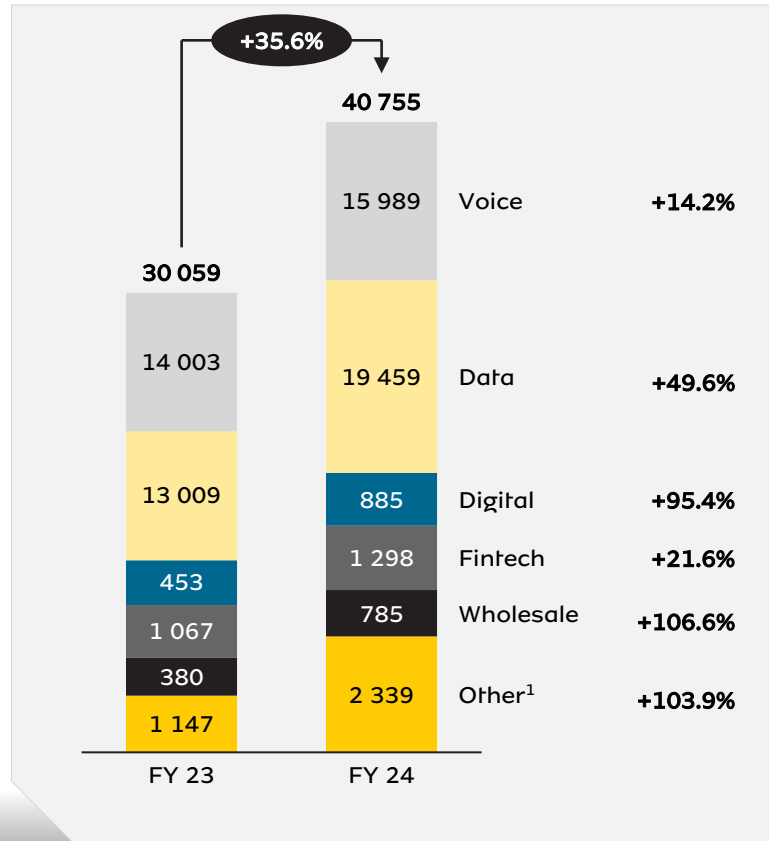
[^] Adjusted for gain on disposal of SA Towers of R2m (2023: R76m); includes benefit from exceptional proceeds from sale of insurance receivables of R212m (2023: nil)

MTN Nigeria

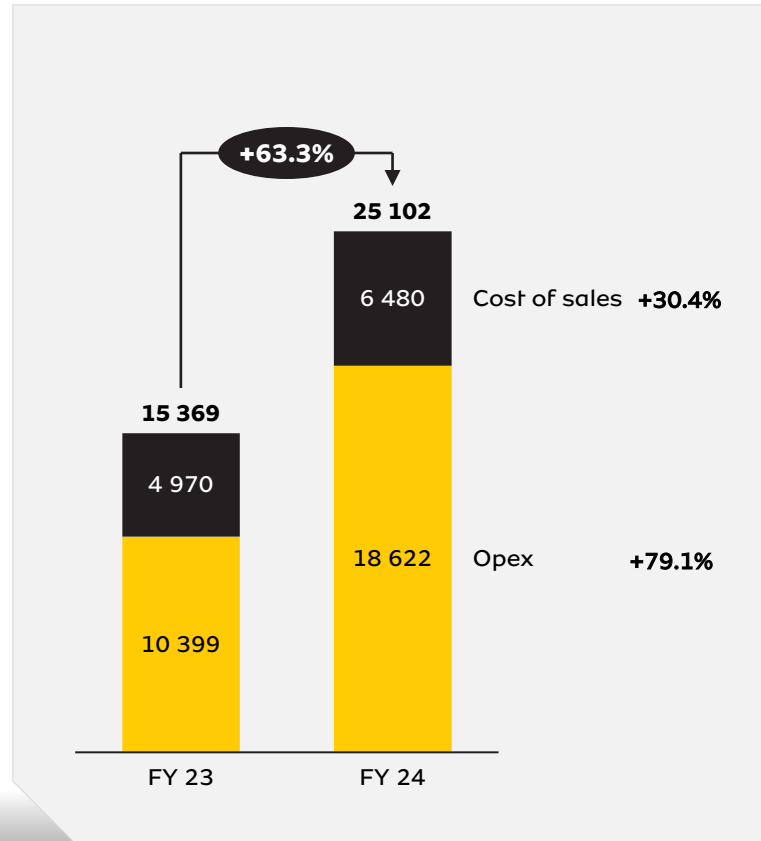
Strong service revenue growth | Successful renegotiation of lease agreements – R1.3bn in opex savings

(Rm) constant currency

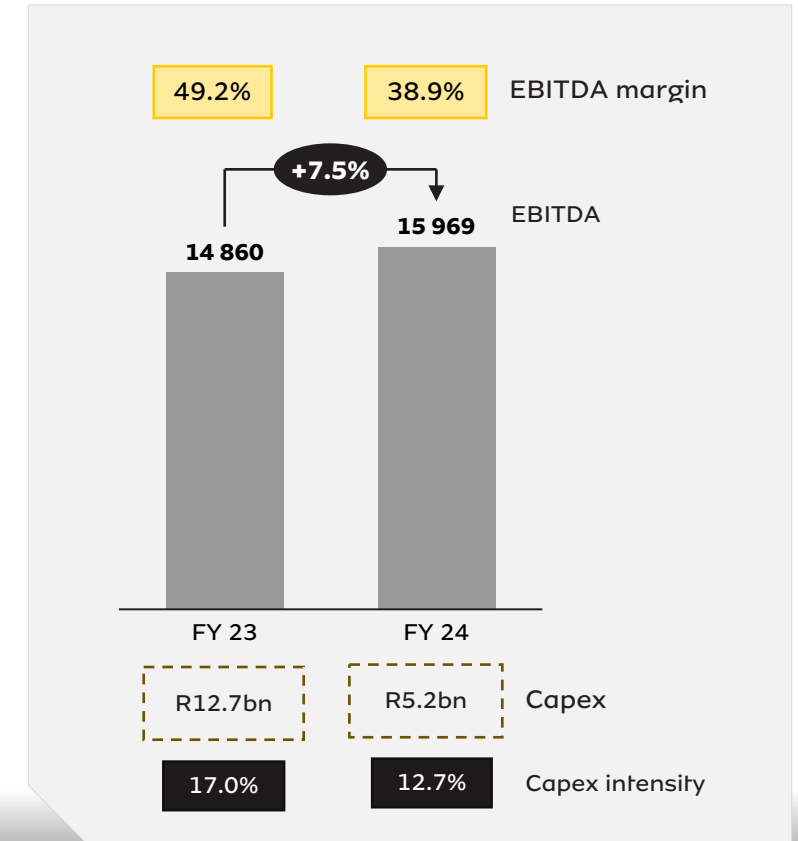
Service revenue



Expenses



EBITDA and capex (ex-leases)

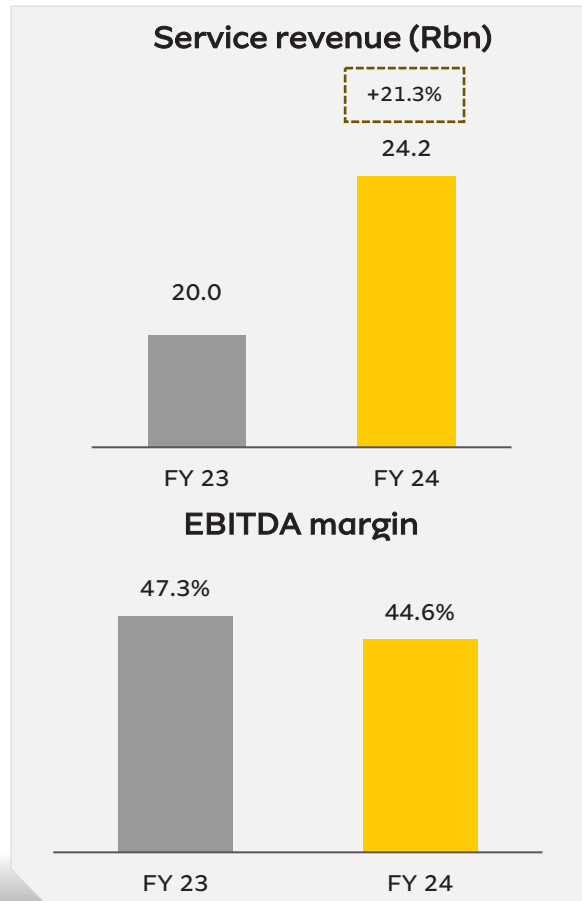


¹ Other includes enterprise, ICT & bulk SMS

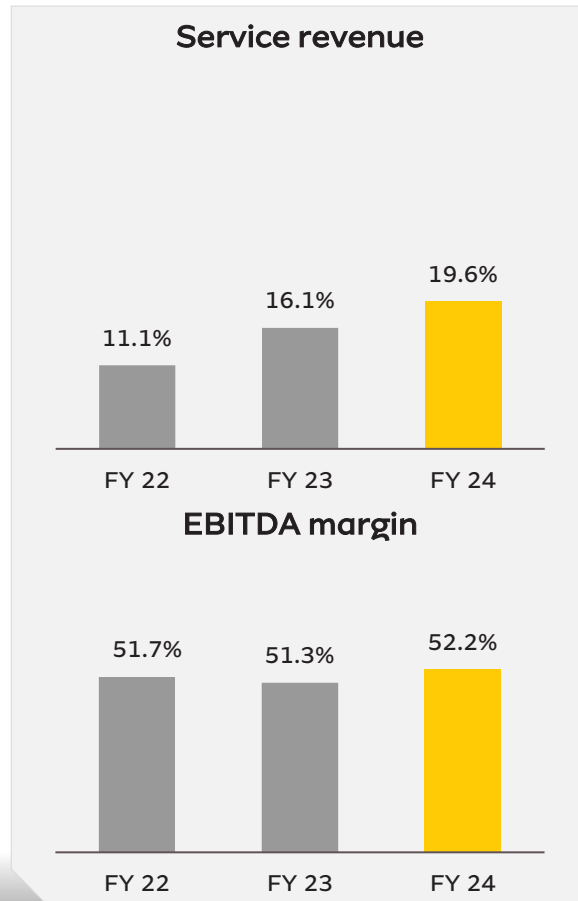
Markets

Markets portfolio delivered solid overall results, with robust growth from MTN Uganda and MTN Ghana

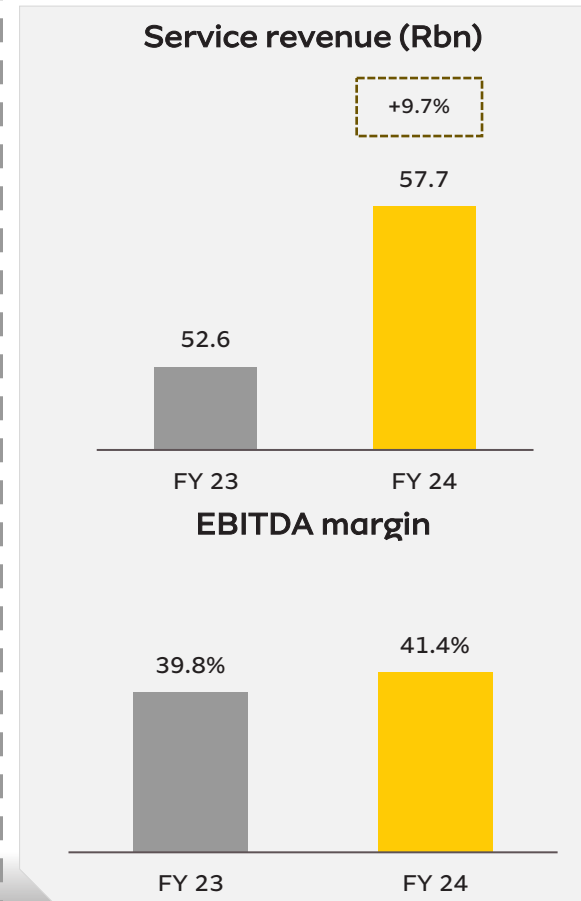
SEA



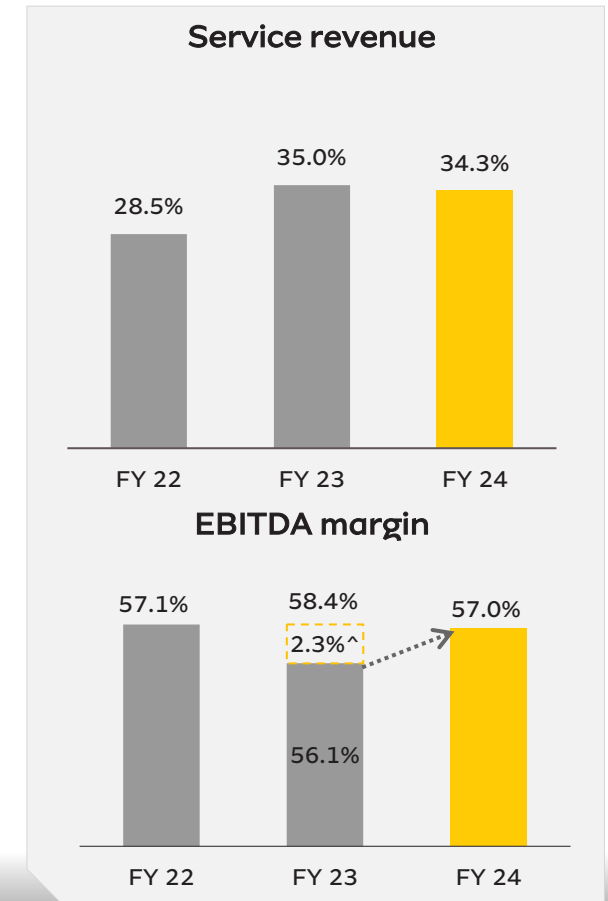
MTN Uganda



WECA



MTN Ghana



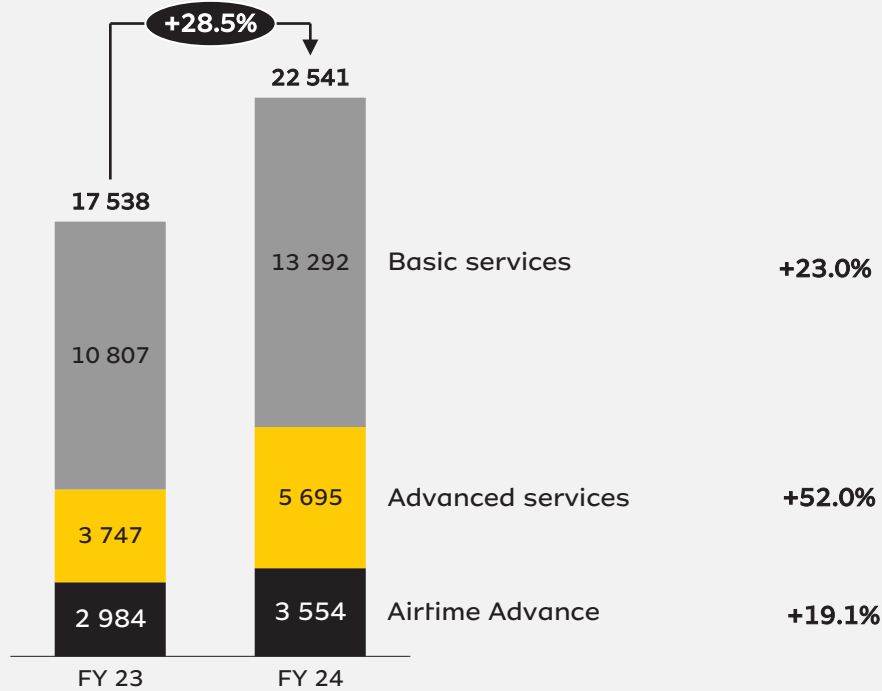
^ Effect of management fee reversal | All data reported is constant currency

Fintech revenue breakdown

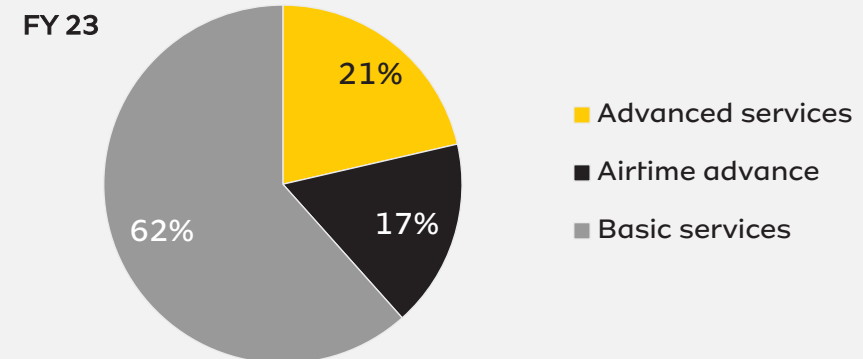
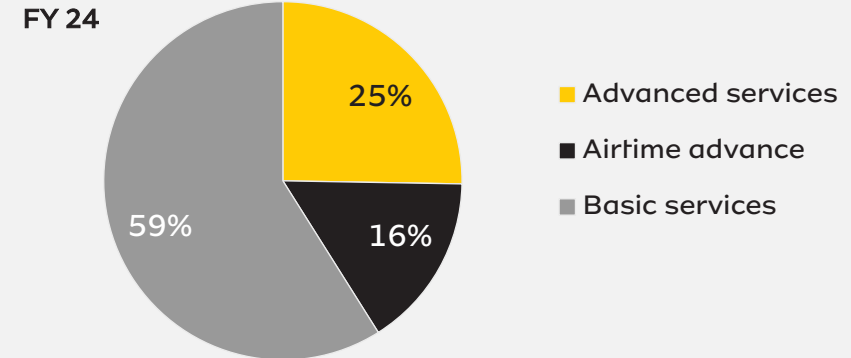
Strong expansion of advanced services revenue, +52.0% | EBITDA margin at top end of mid to high 30% target

(Rm) constant currency

Revenue



Revenue contribution by services

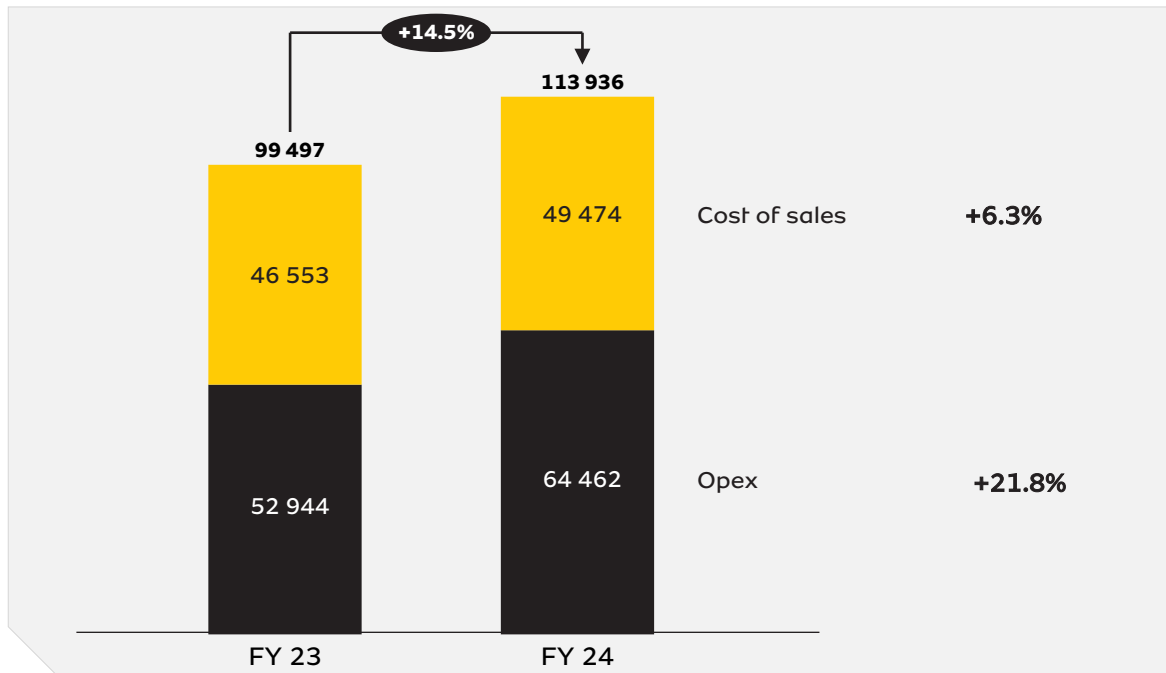


Group expenses

FX and CPI drive higher costs, especially network expenses | Savings of R3.8bn (of R7-8bn target)

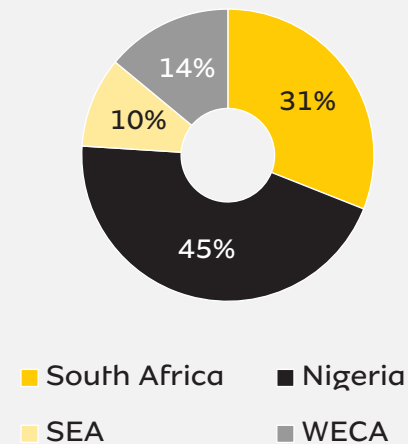
(Rm) constant currency

Expenses

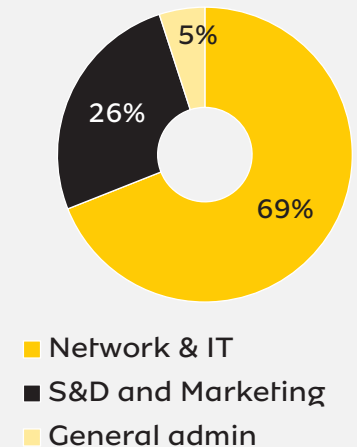


Expense efficiency programme

Savings by region



Savings by category



EEP 2.0: R7-8bn, between 2024-26



- Network – review of operate and maintenance contracts
- Vendor consolidation and renegotiation of contract terms (incl leases)
- Decommissioning of legacy IT | Efficiency gains from AI integration
- Optimisation of commissions and distribution channels
- Network sharing

Finance costs

Reducing impact from FX losses, especially H2 | Lower average cost of debt

Net finance costs

Rm	FY 24	FY 23
Net interest paid	7 999	8 239
Finance costs – leases	7 934	7 662
Net finance costs before FX	15 933	15 901
Net forex losses / (gains)	18 879	23 168
<i>Realised forex losses</i>	9 138	4 426
<i>Unrealised forex losses</i>	9 741	18 742
Net finance cost	34 812	39 069
<i>Average cost of debt[^]</i>	11.8%	12.2%

Forex losses / (gains)

Rm	FY 24	FY 23
Head offices	1 981	999
South Africa	113	453
Ghana	11	208
Nigeria	14 111	20 975
Zambia	130	528
South Sudan	2 120	298
Other	431	(293)
Net forex losses/(gains)	18 879	23 168

[^] Based on gross interest paid

Adjusted HEPS

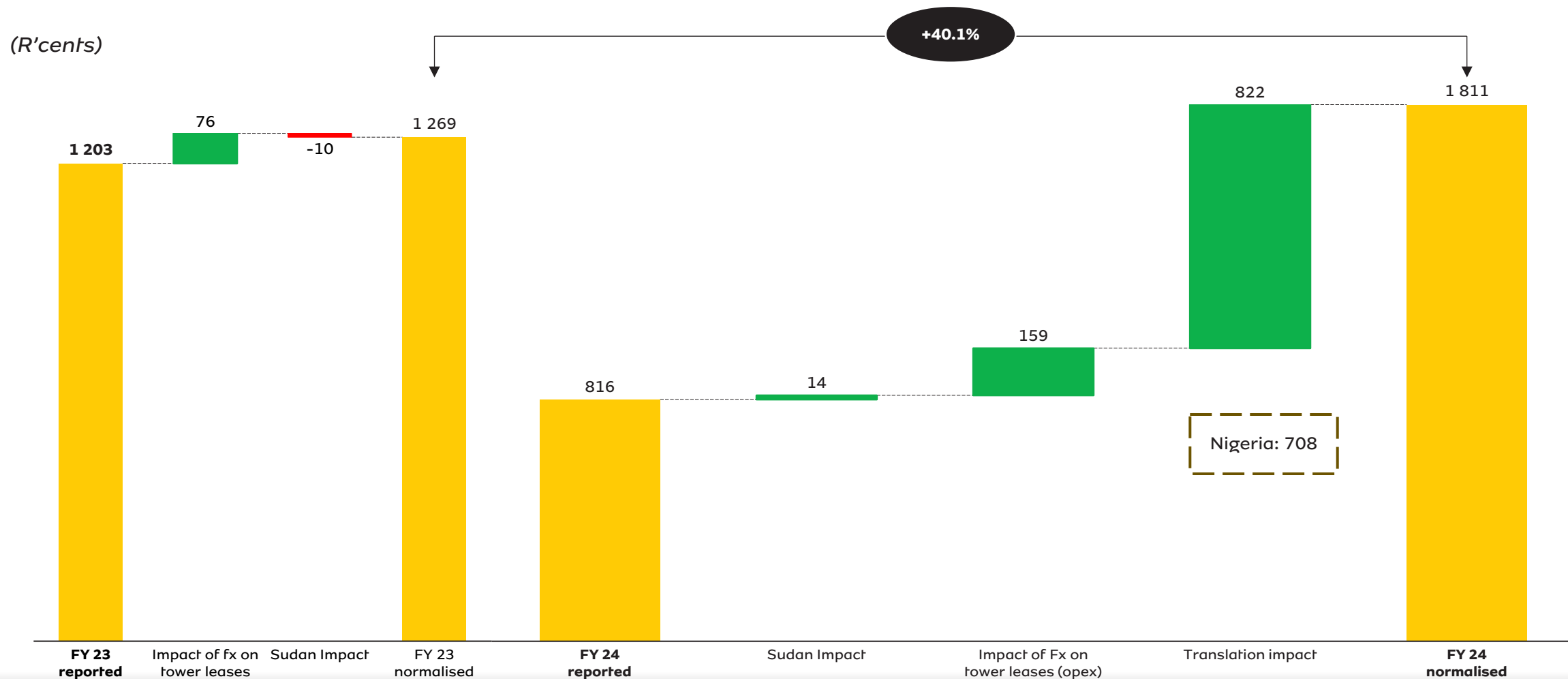
Result reflects impacts from challenging macro environment

(R'cents)	Reported FY 24	FY 23	% change
Attributable EPS	(531)	227	(333.9)
Impairment of goodwill, PPE and associates	578	40	
Impairment loss on remeasurement of disposal groups	8	50	
Net loss on disposal of subsidiaries	36	-	
Net gain (after tax) on disposal of SA towers	-	(3)	
Net loss on disposal of property, plant and equipment and intangible assets	7	1	
Basic HEPS	98	315	(68.9)
Hyperinflation (excluding impairments)	16	150	
Impact of foreign exchange losses/(gains) ¹	598	715	
<i>MTN Nigeria foreign exchange losses / (gains)</i>	<i>399</i>	<i>593</i>	
<i>Other foreign exchange losses / (gains)</i>	<i>199</i>	<i>122</i>	
Deferred tax charge	58	-	
Other non-operational items	46	23	
Adjusted HEPS (excluding non-operational items)	816	1 203	(32.2)

¹ Includes the impact of forex from Irancell operations (2024: 11c loss; 2023: 4c loss)

Illustrative AHEPS normalisation

Analysis of macro headwinds impact on AHEPS

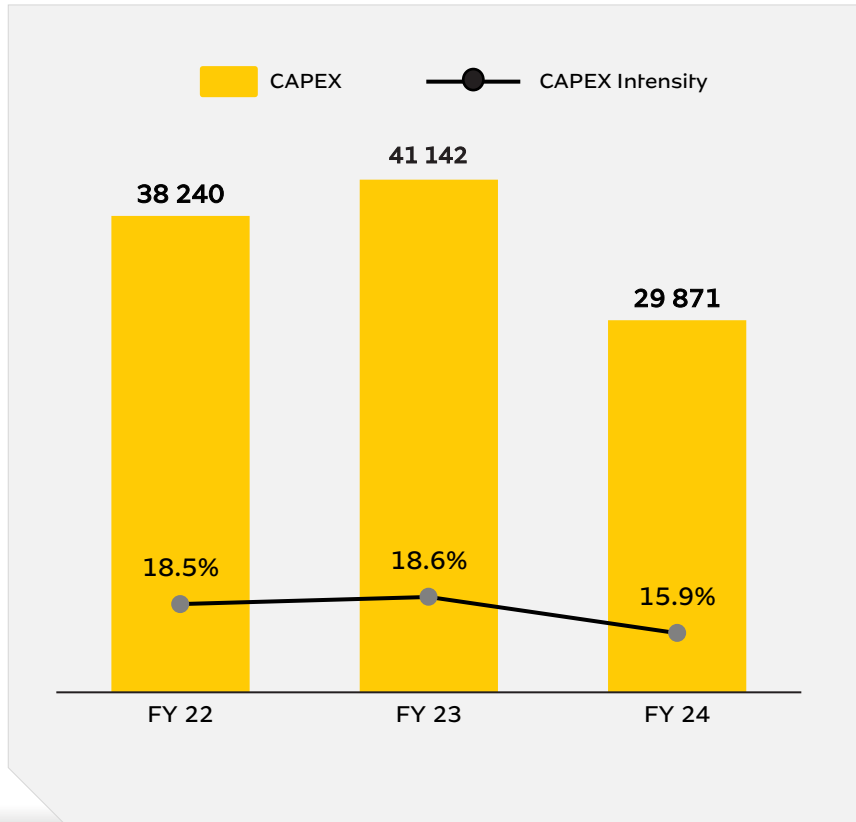


Capex (ex-leases)

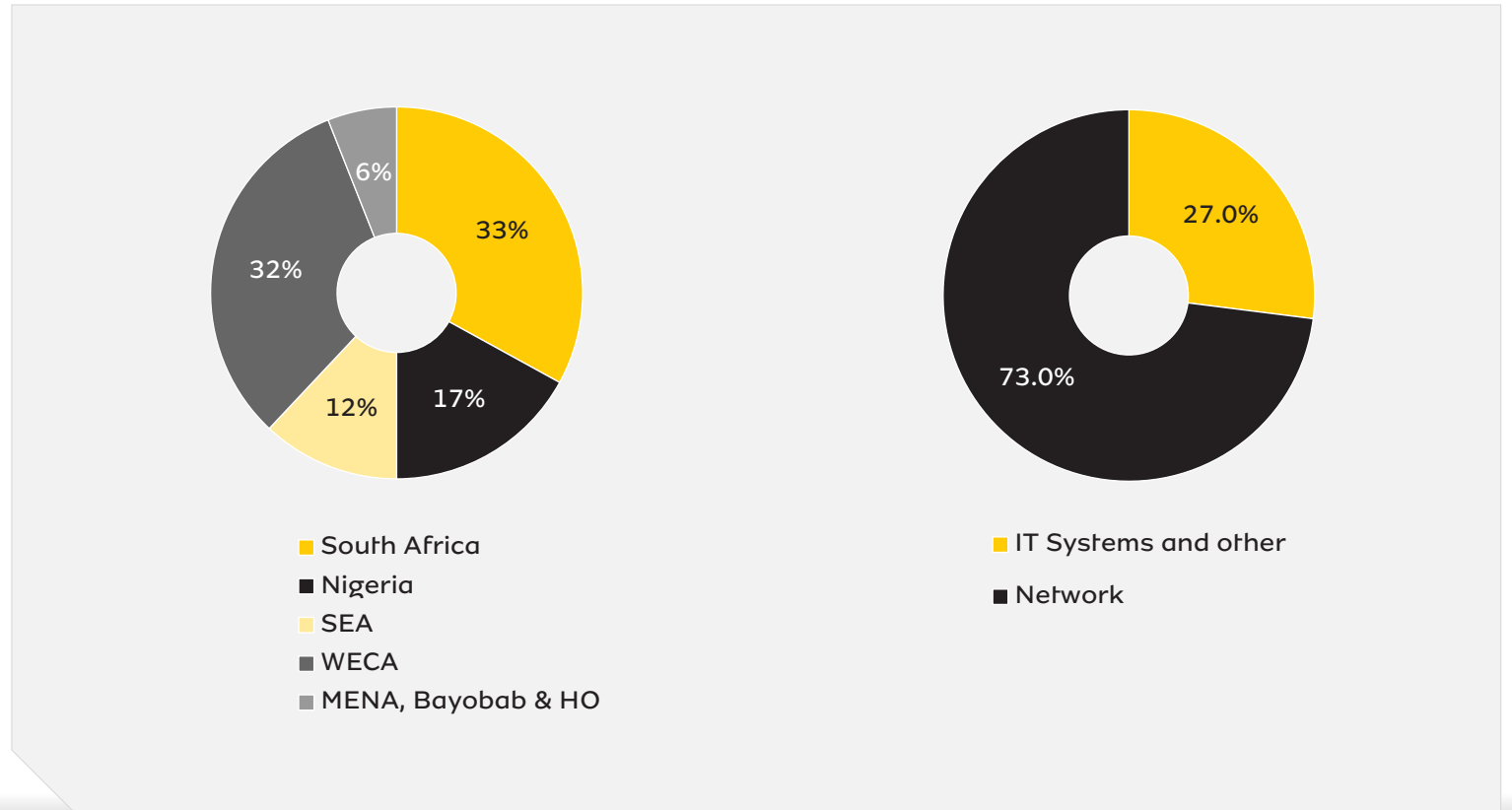
Focus on capex optimisation and efficiency | Intensity of 15.9%

(Rm)

Capex



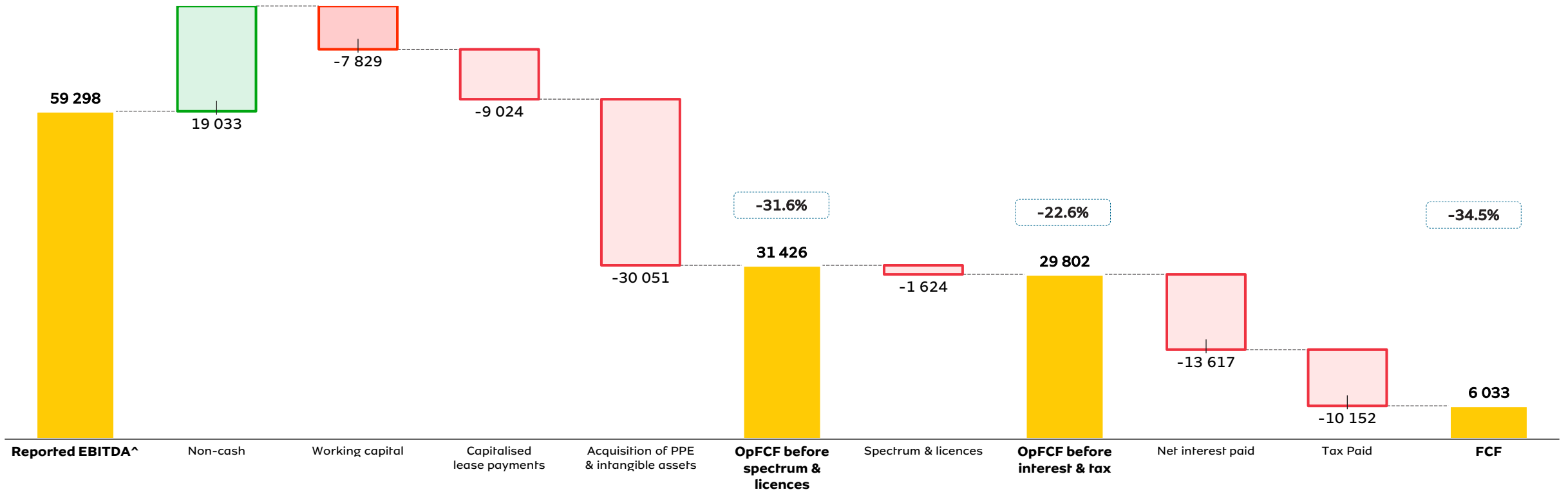
Capex segmentation across regions and operations



Free cash flow

Improving FCF generation with H2 OpFCF of R21.5bn

(Rm)

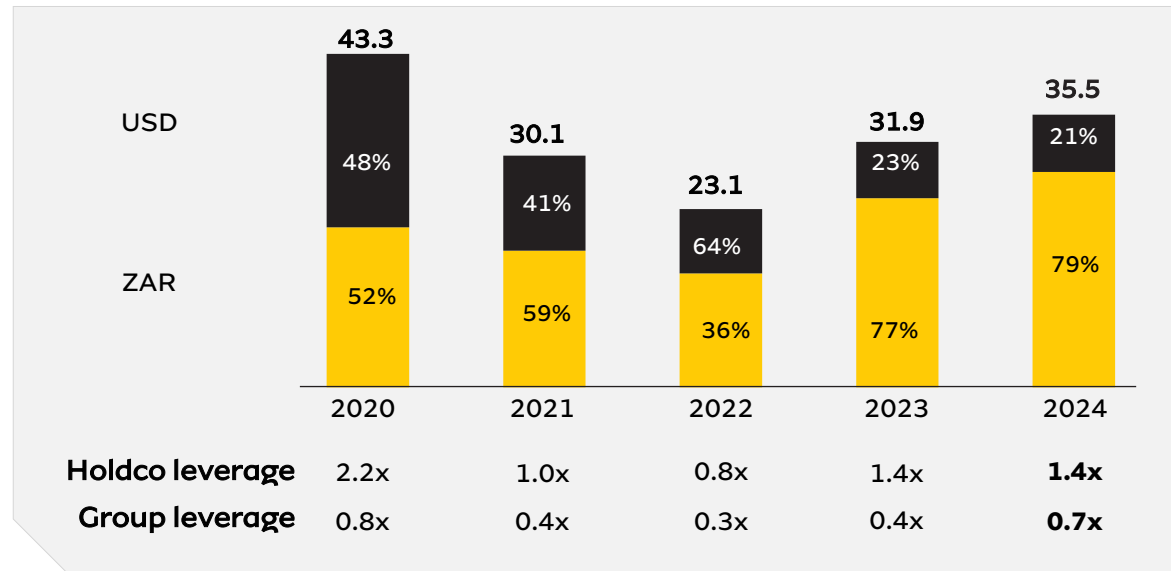


[^] Reported EBITDA includes non-cash items including Afghanistan PPE impairment (R146m), PPE & Intangibles impairment in Sudan (R11.7bn), Gain on disposal of SA Towers (R2.0m), profit on disposal of Afghanistan (R1.0bn), profit on disposal of Bissau (R246m), loss on disposal of Conakry (R1.9bn) provisions (R1.8bn), write down of trade receivables and contract assets (R2.6bn) and PSP costs (R0.9bn).

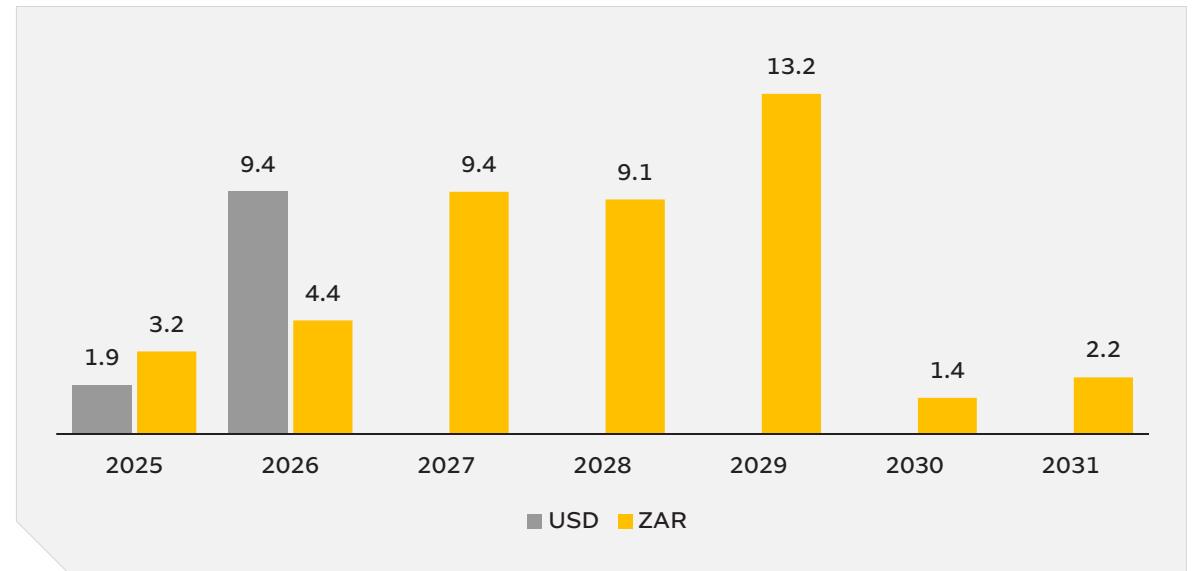
Leverage and liquidity profile

Consolidated and Holdco leverage remained healthy | Pleasing H2 improvement in upstreaming and leverage ratios

Holdco Net Debt (Rbn)

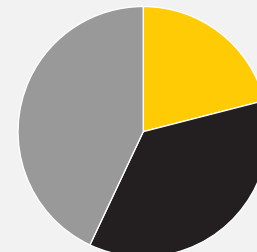


Maturity Profile (Rbn)



Other key numbers (FY 24):

Cash upstreaming:	R14.0bn
HoldCo cash balances:	R19.9bn
HoldCo net debt:	R35.5bn
Liquidity headroom:	R41.3bn



■ USD Bonds	21%
■ ZAR Bonds	36%
■ ZAR Loans	43%



04

Outlook and priorities



Ralph Mupita
Group President and CEO

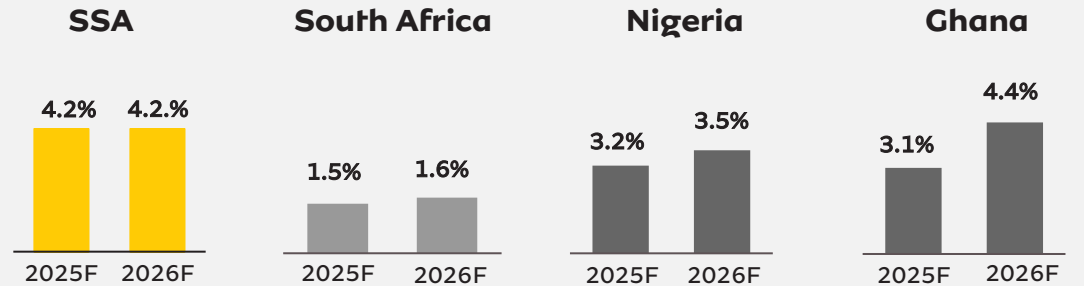
Macro outlook

Signs of stability and improvement in key indicators | Evolving geopolitical risks

Global macro / geopolitics

- Evolving global geopolitical conditions
- Pullback of aid funding to impact some markets
- Easing inflation and FX volatility, especially naira

Economic outlook – GDP



Currencies & commodities

	2025F	2026F
• Average rand/US\$:	R18.20/\$	R17.68/\$
• Average naira/US\$:	N1 786.80/\$	N2 014.60/\$
• Average cedi/US\$	GHS17.50/\$	GHS18.60/\$
• Brent crude oil US\$:	\$79.60/bbl	\$75.50/bbl

Inflation rates

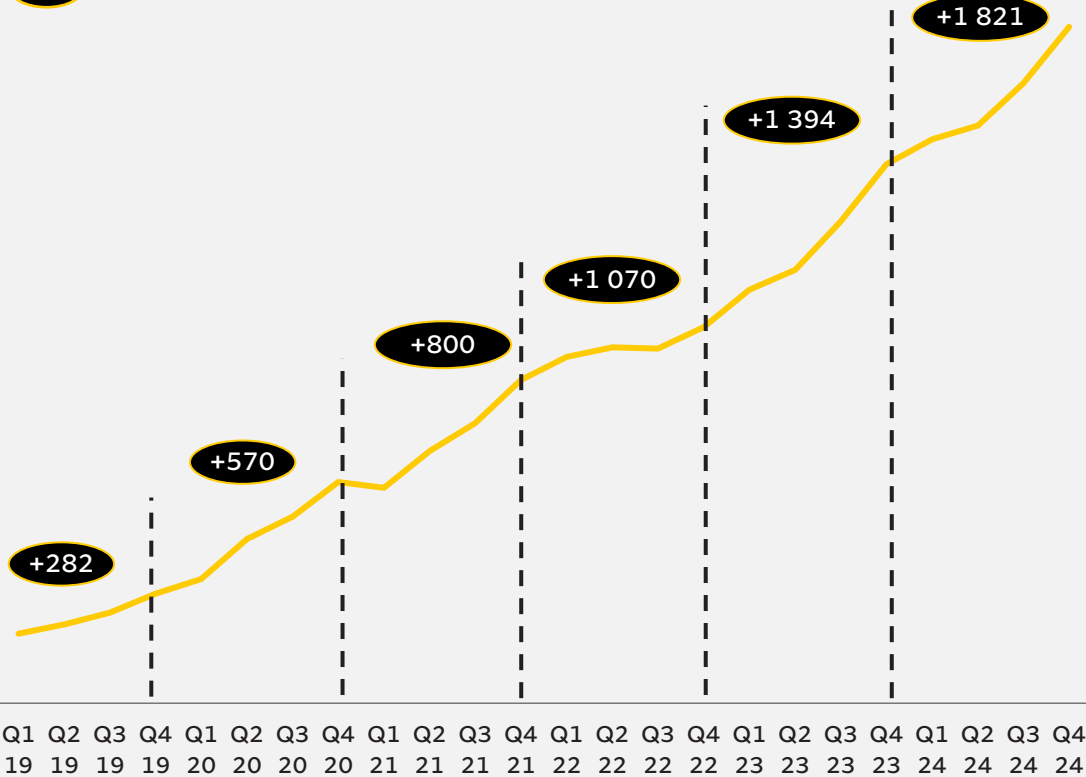
	2025F	2026F
• SSA	13.7%	8.6%
• South Africa	4.8%	4.5%
• Nigeria	--	--
• Ghana	20.2%	11.7%

Structurally higher demand for data & fintech

MTN's investment case and medium-term growth underpinned by structural demand

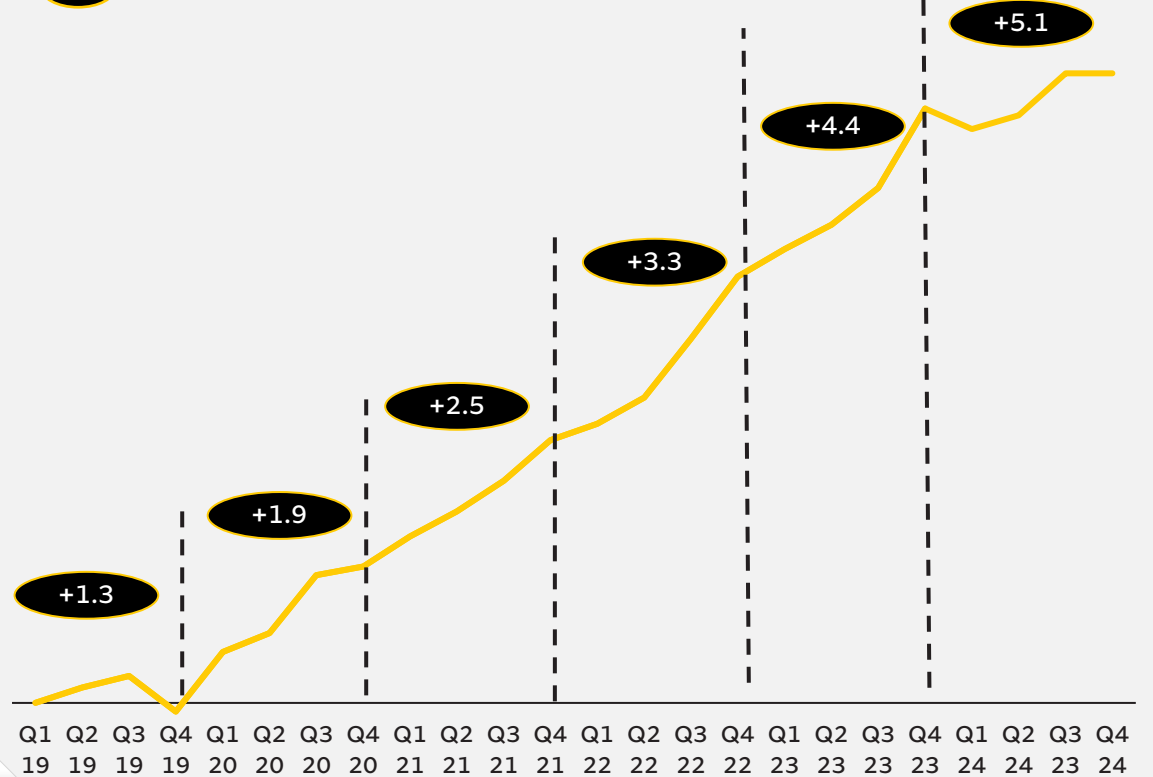
Data traffic

Average data traffic per quarter (Petabytes)



Fintech transaction volume

Average transaction volume per quarter (billions)



The charts above denote each measure indexed to 100 in Q1 19 and illustrates how ensuing quarters have developed relative thereto.

FY 2025 priorities

Focus on continued operational and strategic execution

Sustain operational momentum



- Accelerate MTN SA topline growth, EBITDA margin and FCF
- MTN Nigeria – implement tariffs and accelerate growth
- Sustain momentum in Markets cluster

Accelerate fintech strategy



- Fintech ecosystem growth, leverage Mastercard partnership
- Expand advanced services
- Scaling MoMo PSB

Drive expense and capital efficiencies



- Progress EEP 2.0 of R7-8bn savings
- Capital allocated of R30-35bn to fund underlying growth
- Improving returns

Strengthen balance sheet



- Sustain cash upstreaming
- Sustain healthy balance sheet profile and flexibility
- Earnings growth in Nigeria to drive improved equity and reserves

Q&A

Thank you

Contact:

Thato Motlanthe
Group executive - Investor Relations
Investor.relations@mtn.com



Appendices

Definitions

- All financial numbers are YoY unless otherwise stated
- All subscriber numbers are compared to end-December 2023 unless otherwise stated
- Service revenue excludes device and SIM card revenue
- Data revenue is mobile and fixed access data and excludes roaming and wholesale
- Fintech includes MoMo and airtime advance
- MoMo users are 30-day active users
- ROE = Adjusted HEPS / Equity attributable to equity holders of the company
- Holdco leverage: Holdco net debt (including Bayobab)/MTN SA EBITDA + cash upstreaming (from non-MTN SA Opcos)
- ARPU: average revenue per user
- BTS: base transceiver station
- CVM: customer value management
- FCF: free cash flow | OpFCF: operating free cash flow
- ADS: active data users
- MAU: monthly active users
- NPS: net promoter score
- Opex: operating expenditure
- PAT: profit after tax
- PBT: profit before tax
- PPE: property, plant & equipment
- SMS: Short Message Service
- VAS: value-added services

Macro indicator | Inflation

Average	FY 24	FY 23		Worsening /(Improving)
MTN Group	14.5%	16.7%	↓	(2.2pp)
South Africa	4.4%	6.0%	↓	(1.6pp)
Nigeria	33.2%	24.5%	↑	8.7pp
Ghana	22.9%	40.3%	↓	(22.3pp)
Cameroon	6.1%	6.1%	↓	(0.0pp)
Cote d'Ivoire	4.0%	4.6%	↓	(0.6pp)
Uganda	3.3%	5.5%	↓	(2.2pp)
Sudan	123.3%	67.7%	↑	55.6pp

Macro indicators | Closing FX rates

ZAR: Local currency	FY 24	FY 23		ZAR: LC strengthening/(weakening)
Nigerian naira	81.20	49.65	↓	63.5%
Iranian rial	33 185.44	21 372.32	↓	55.3%
Ghanaian cedi	0.78	0.66	↓	18.2%
Cameroonian franc	33. 53	32.45	↓	3.3%
Ugandan shilling	194.64	206.91	↑	(5.9%)
South Sudanese pound	208.41	58.62	↓	255.5%
Sudanese pound	105.51	45.60	↓	131.4%

USD: Local currency	FY 24	FY 23		USD: LC strengthening/(weakening)
South African rand	18.90	18.27	↓	3.4%
Nigerian naira	1 535.00	907.11	↓	69.2%
Iranian rial	627 321.00	390 468.00	↓	60.7%
Ghanaian cedi	14.75	12.02	↓	22.7%

Macro indicators | average FX rates

ZAR: Local currency	FY 24	FY 23		ZAR: LC strengthening/(weakening)
Nigerian naira	82.25	32.58	↓	152.5%
Iranian rial	26 000.70	19 379.16	↓	34.2%
Ghanaian cedi	0.79	0.64	↓	23.4%
Cameroonian franc	33.15	32.84	↓	0.9%
Ugandan shilling	205.17	202.47	↑	1.3%
South Sudanese pound	117.28	49.31	↓	137.8%
Sudanese pound	108.03	34.14	↓	216.4%

USD: Local currency	FY 24	FY 23		USD: LC strengthening/(weakening)
South African rand	18.32	18.40	↑	(0.4%)
Nigerian naira	1 507.92	598.03	↓	152.1%
Iranian rial	478 041.11	357 358.21	↓	33.8%
Ghanaian cedi	14.55	11.88	↓	22.6%

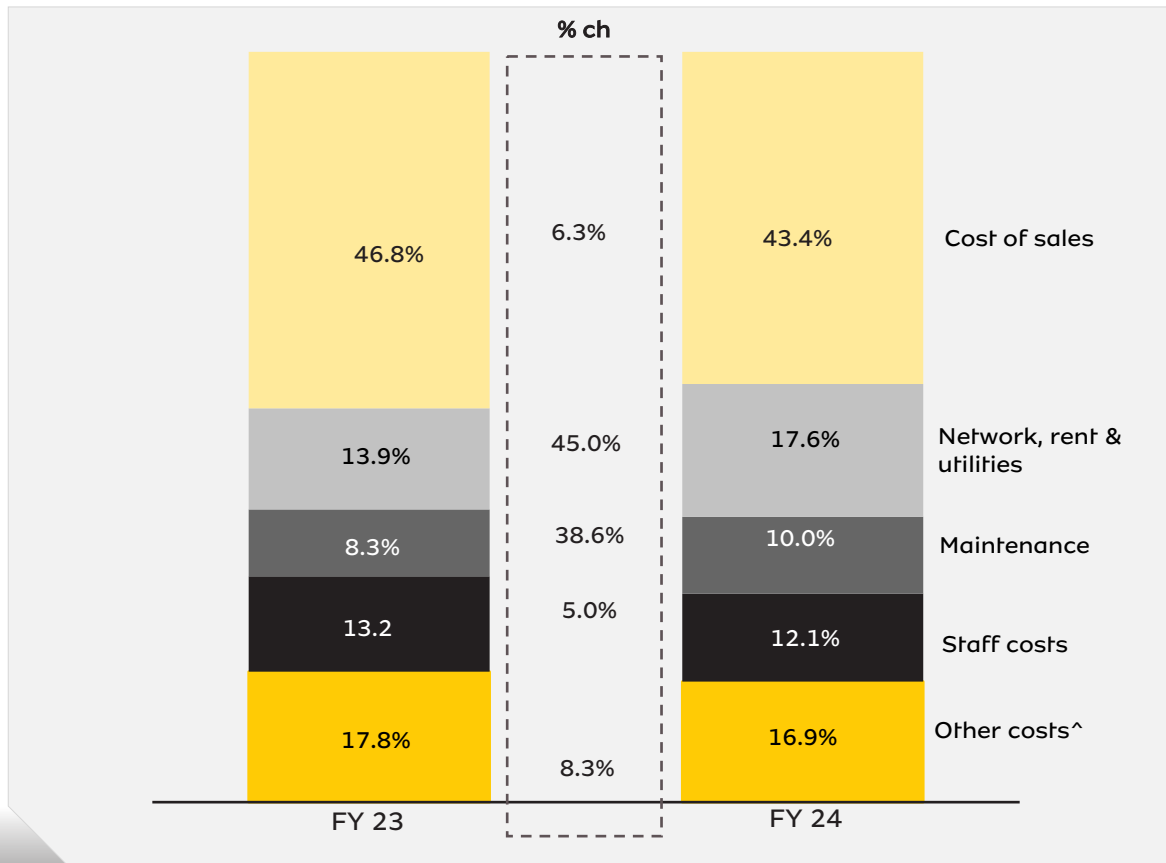
Share of Profits and JV

(Rm)	FY 24	FY 23	% change	% change constant currency
Telco joint ventures	4 975	3 495	42.3	137.9
Iran (reported)	4 683	3 124	49.9	174.1^
Iran (excl. hyperinflation)	4 407	2 000	120.4	174.1
Iran (hyperinflation)	276	1 124	(75.4)	0.0
eSwatini	59	71	(16.9)	(16.9)
Botswana	233	300	(22.3)	(21.5)
Digital group	(240)	86	(379.1)	(389.2)
MEIH	38	(18)	311.1	(311.1)
Snapp	(278)	104	(367.3)	(375.2)
Share of results of associates and joint ventures after tax	4 735	3 581	32.2	116.6

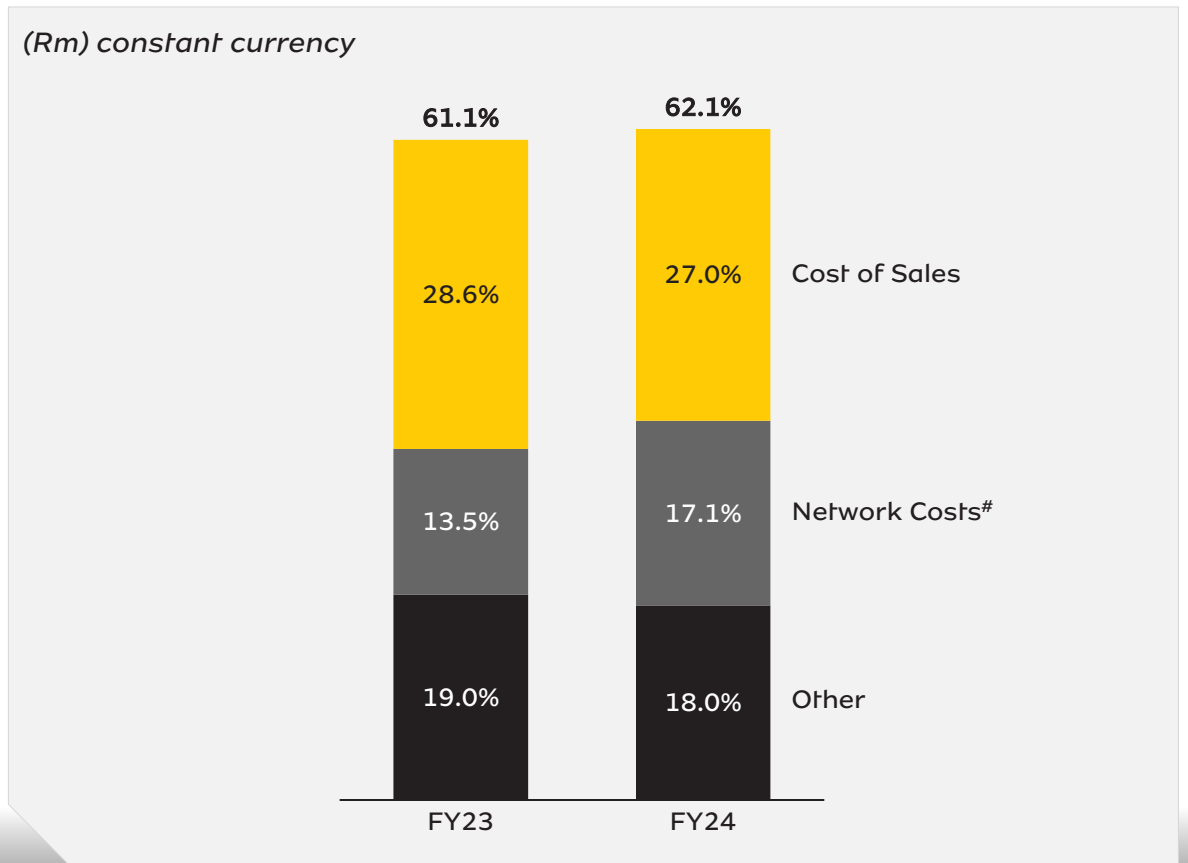
[^]Increase includes the benefit from a change in the treatment of regulatory fees, which moved from opex to capex, following regulatory amendments in the country

We continue to drive efficiency measures to curb macro impacts

Expense breakdown



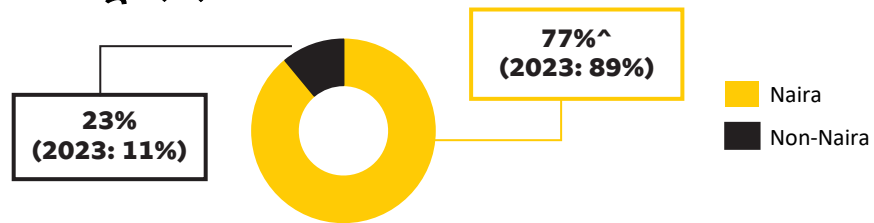
Total cost to revenue contribution



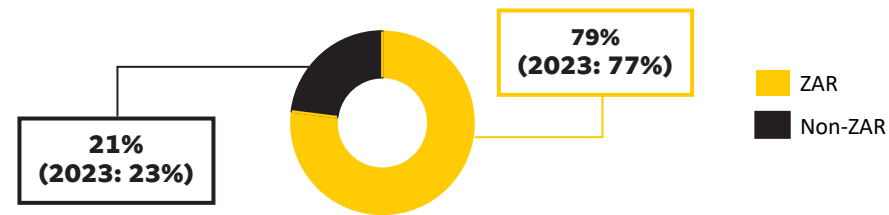
[^] Other costs include professional fees, marketing & advertising and provisions | [#] Includes network leases, utilities and maintenance costs

Net debt composition

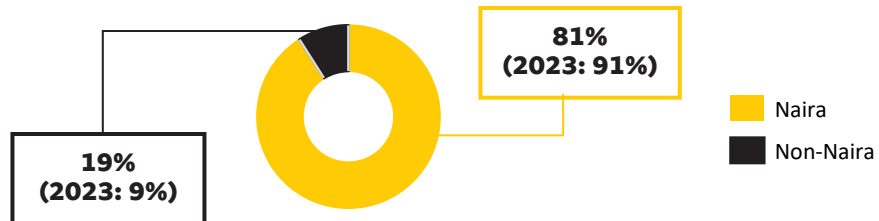
Nigeria borrowings (%)



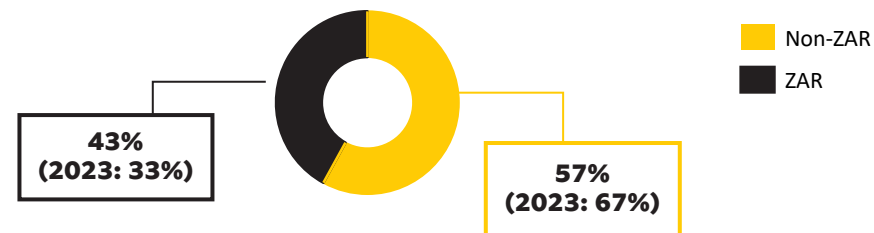
Head office borrowings (%)



Nigeria cash (%)



Head office cash (%)



[^] Excludes short-term trade loans for letter of credit establishment